

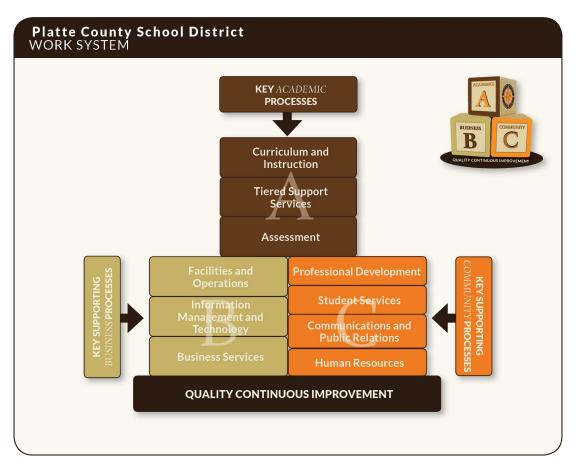
## **KEY PROCESS UPDATE**

Human Resources

June 2024

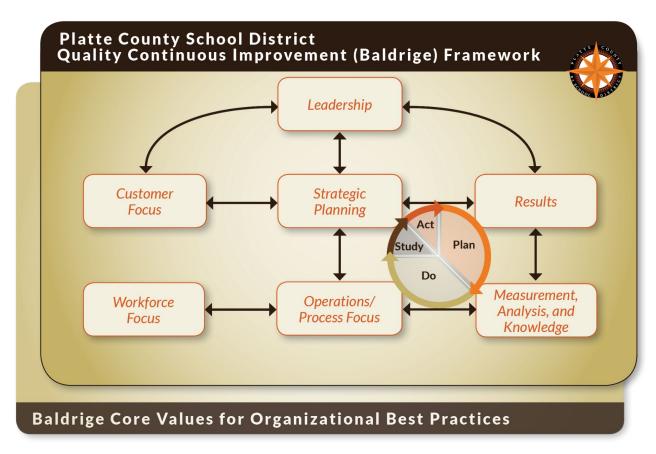


## **WORK SYSTEM**





# **QCI FRAMEWORK**





## LEADERSHIP

	Human Resource Team
Ashley Jones	Executive Director of Human Resources
Bobbi Wheeler	Human Resources Specialist
Grady Robertson	Executive Administrative Assistant
Connie Wuebben	Executive Administrative Assistant - Retiring July 1
Amy Schrunk	Executive Administrative Assistant
Dr. Drew White	Deputy Superintendent
Dr. Jen Beutel	Executive Director of Pupil Services
Dr. Alicia Casey	Executive Director of Academic Services
Wayne Krueger / Brian Noller	Executive Director of Business Services
Laura Hulett	Director of Communications
Curtis Nower	Information Management Coordinator

### HR Team Purpose:

To create systematic processes to recruit, attract, hire, develop, and maintain a high quality staff that supports our District's Vision, Mission, and Values.



# **STRATEGIC PLANNING**

### Key Measures

- Stakeholder Requirements Survey
- Evaluation (EPIC/CPIC/APIC) Growth
- Staff Retention

### Supporting Measures

- Survey Data for Professional Development
- Exit Surveys/Interviews
- Staff Attendance / Fill Rates
- Staff Wellness
- Compensation Survey of Local 15
- Application submissions by vacancy
- Spark Hire Acceptance and compilation of screening interviews

## CSIP Goal:

The Platte County School District will **recruit**, **develop**, and **retain** a high quality staff.



## **STRATEGIC PLANNING**

### 2023-24 Goals

- Attract, retain, and develop a high-quality staff.
- Initiate a reimplementation of HR and payroll systems to significantly elevate accuracy, reliability, and efficiency in data management, thereby fortifying business processes and fostering and supporting informed decision-making across the District.

### 2024-25 Goals

- Attract, retain, and develop a high-quality staff.
  - Develop staffing model based on projected enrollments and other key factors
  - Develop and implement personnel process improvement to include:
    - Staff retention & recruitment
    - Staff performance growth strategies
- In partnership with Business Services elevate accuracy, reliability, and efficiency in data management, thereby fortifying business processes and fostering and supporting informed decision-making across the District.



# **CUSTOMER FOCUS**

	Stakeholder Requirements Survey 2021 & 2016 (conducted every 5 years)						
	2021	2016					
	Identify the FIVE greatest challenges or issues the school district has to address over the next five years.						
1	Hire, retain, and develop quality educators	Hire, retain, and develop quality educators					
2	Meet the individual educational needs of ALL students	Class sizes					
3	Ensure safety to all students and staff	Keep current with technology needs					
4	Keep current with technology needs	Ensure safety to all students and staff					
5	Class sizes	Keep curriculum current and up-to-date					
	What evidence do you use to evaluate th	e quality of education in our school district?					
1	Quality and effectiveness of teachers	Quality and effectiveness of teachers					
2	High expectations for curriculum and instruction	High expectations for curriculum and instruction					
3	Attitudes and perceptions of community members, staff members, students, and graduates/alumni	Comparison to other schools/districts					
4	Comparison to other schools/districts	Attitudes and perceptions of community members, staff members, students, and graduates/alumni					
5	Class sizes	Class sizes					
		our school district during the next five years?					
1	Attract and retain quality staff by providing competitive salaries and benefits	Maintain manageable class sizes					
2	Maintain manageable class sizes	Attract and retain quality staff by providing competitive salaries and benefits					
3	Maintain up-to-date technology	Maintain up-to-date technology					
4	Provide students and staff with quality educational supplies, materials and resources in the classroom	Provide students and staff with quality educational supplies, materials and resources in the classroom					
5	Maintain clean, well-repaired, secure buildings	Maintain clean, well-repaired, secure buildings					



# **RESULTS - RECRUIT & RETAIN**

• Staff Survey

I am satisfied with working in the Platte County School District. (Certified Staff)						
Cycle	Responses	Top Level(s) Percent	Neutral Percent	Bottom Level(s) Percent	Survey Performance Index (SPI)	
2018-19	223	79.84%	15.42%	4.75%	382.96	
2019-20	254	75%	20%	6%	389.37	
2020-21	205	76.1%	17.56%	6.34%	388.29	
2021-22	216	64.81%	19.44%	15.74%	363.42	
2022-23	263	74.14%	17.11%	14.74%	382.13	
2023-24	285	68%	19%	13%	370.88	

#### I am satisfied with working in the Platte County School District. (Classified Staff)

Cycle	Responses	Top Level(s) Percent	Neutral Percent	Bottom Level(s) Percent	Survey Performance Index (SPI)
2018-2019	110	82.73%	12.73%	4.54%	410.00
2019-2020	126	75%	13%	2%	416.67
2020-2021	94	88.3%	10.64%	1.06%	426.60
2021-2022	90	72.22%	21.11%	6.67%	385.56
2022-2023	105	75.23%	20.95%	3.81	400.95
2023-2024	121	70%	25%	5%	382.64



# **RESULTS - RECRUIT & RETAIN**

• Staff Survey

l am satisfied with the benefit package the district provides. (Certified Staff)						
Cycle	Responses	Top Level(s) Percent	Neutral Percent	Bottom Level(s) Percent	Survey Performance Index (SPI)	
2018-19	253	78.26%	12.25%	9.49%	384.19	
2019-20	253	66%	20%	14%	361.66	
2020-21	204	70.09%	19.12%	10.78%	368.14	
2021-22	216	55.56%	21.76%	22.68%	337.53	
2022-23	266	53%	27.44%	19.55%	337.22	
2023-24	284	46%	24%	29%	318.31	

I am satisfied with the benefit package the district provides. (Classified Staff)						
Cycle	Responses	Top Level(s) Percent	Neutral Percent	Bottom Level(s) Percent	Survey Performance Index (SPI)	
2018-2019	109	73.4%	20.18%	6.42%	381.66	
2019-2020	124	64%	22%	14%	357.26	
2020-2021	93	59.14%	29.03%	11.83%	365.59	
2021-2022						
2022-2023						
2023-2024	121	40%	35%	25%	314.05	



## RESULTS

#### **Current Actions**

- Contracted with EMS to conduct a classification and compensation study
- Examined hiring process to identity factors that unnecessarily narrow the talent pool
- Kicked of FTE request for 2024-2025
- Received additional \$10,000 Grow Your Own Grant
- Evaluating opportunities to enhance benefits for employees through evaluation of insurance and Board policy

#### **Future Actions**

- Market analysis every three years
- Strengthen partnership with preparation programs with focus on inclusion of HBCU's
- Identity avenue to diversify our applicant pools for all positions
- Develop and implement comprehensive retention & recruitment plan
- Explore avenues to continue to support certification efforts of recent graduates
- Explore enhancements to employee benefits & educate employees

### **Ongoing Actions**

- Evaluation of compensation, benefits, and Board policy
- Test and evaluate recruitment strategies/talent sources



# **WORKFORCE PROFILE - 2024**

### • Full Time Staff Totals

- Classified: 270
- Certified: 377

### • Part Time Staff Totals

- Classified: 39
- Certified: 7
- Subs/Temporary: 180
- Gender
  - Female: 637
  - Male: 236

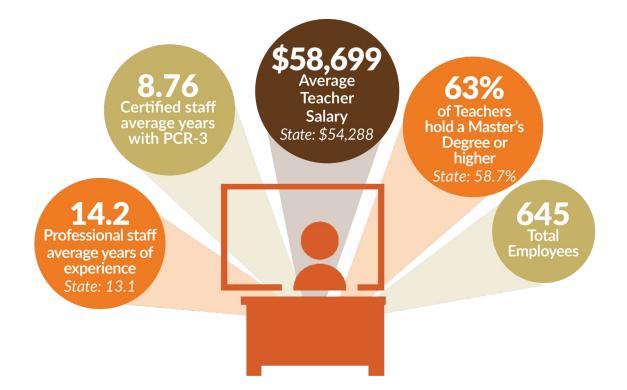
### Race/Ethnicity

- White: 95.61%
- African American: 2.43%
- Hispanic: 0.58%
- Other: 1.39%





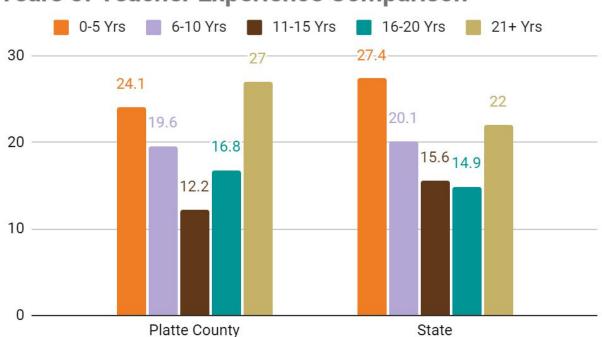
# **WORKFORCE PROFILE - 2023**





# **WORKFORCE PROFILE - 2024**

• Years of Teacher Experience





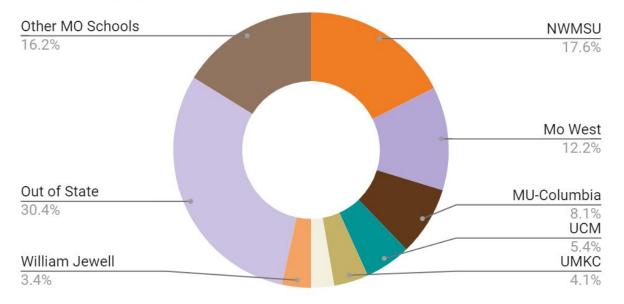


# **RESULTS - RECRUIT**

• Certified Recruitment Data 2020-24

## **Undergraduate School Attended**

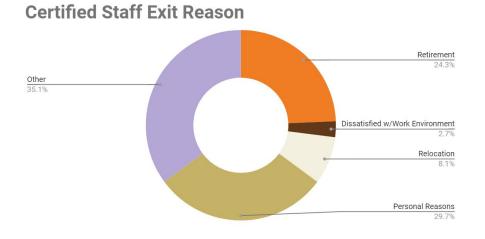
Hired after 6/30/20



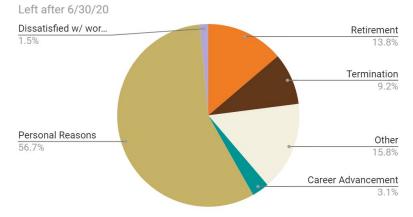


## **RESULTS - RETAIN**

• Reasons for Leaving, 2022-23



#### **Classified Staff Exit Reason**





# **RESULTS - DEVELOP**

I am encouraged to develop my knowledge and skills to support my professional growth.						
(Certified Staff)						
Cycle	Responses	Top Level(s) Percent	Neutral Percent	Bottom Level(s) Percent	Survey Performance Index (SPI)	
2018-2019	254	83.07%	11.02%	5.91%	412.2	
2019-2020	254	79.13%	12.99%	7.87%	405.12	
2020-2021	206	89.32%	8.25%	2.43%	421.36	
2021-2022	216	68.83%	16.74%	14.42%	372.09	
2022-2023	266	76.32%	10.90%	12.78%	387.59	
2023-2024	289	72%	15%	13%	378.89	

I am encouraged to develop my knowledge and skills to support my professional growth.							
(Classified Staff)							
CycleResponsesTop Level(s) PercentNeutral PercentBottom Level(s)Survey PerformancePercentIndex (SPI)							
2018-2019	110	86.29%	10.0%	3.64%	429.09		
2019-2020	123	90.24%	8.13%	1.63%	432.52		
2020-2021	93	94.62%	5.38%	0%	448.39		
2021-2022	89	65.56%	21.11%	13.33%	381.11		
2022-2023	105	75.00%	1822%	6.78%	396.15		
2023-2024	122	70%	18%	12%	372.95		



## RESULTS

#### **Current Actions**

- Streamlined certified staff evaluation process to engage probationary teachers, all first-year tenure teachers, and employees identified as needing improvement.
- Trained new administrators EPIC, CPIC, and Frontline Professional Growth
- Researching evaluation models and platforms with the support of Educational Specialist candidate, Derek Yost and Executive Administrative Assistant, Connie Wuebben
- Gathered feedback from stakeholder groups
- Recommend policy change to offer Professional Growth Credit

#### **Future Actions**

- Transition to a new platform, then kick off implementation and training
- Collaboration with Academic Services to ensure professional development opportunities align with Strategic Plan and indicators identified as a need for professional growth

#### **Ongoing Actions**

- Monitor effectiveness of evaluation model as it relates to fostering professional growth and development
- Collaboration with Academic Services to ensure professional development aligns
- Complete Core Data Screen 18A Educator Evaluation



# **SUBMISSION MATERIAL**

- <u>Recruitment and Retention of Teachers in Missouri Public Schools: A</u> <u>Report to the Missouri General Assembly, December 2023</u>
- <u>Report of Teacher Workforce</u>, January 2024



# **QUESTIONS? FUTURE UPDATES**

### Work System Key Process Updates

Work System Process Update

**Communications and Public Relations** 

Jul

Month

